SPECIAL BOARD MEETING

October 13, 2021





MEETING AGENDA

DATE: WEDNESDAY, OCTOBER 13, 2021

TIME: 9:00AM

LOCATION: Video Conference Only

STATE OF COLORADO) COUNTY OF

EAGLE) SS.

SPECIAL BOARD MEETING

Due to the threat of health and safety posed by the COVID pandemic, this meeting is being held via Zoom. To register for the meeting click <u>here</u>. Once registration is complete, you will an email with instructions on how join the call.

BOARD OF DIRECTORS

David Bentley, President – May 2022 | Gene McGuire, Vice President – May 2022 Cheryl Foley, Treasurer – May 2022 | John Van Deusen, Secretary – May 2023 Dan Roberts, Asst Secretary/Asst Treasurer – May 2023

CALL TO ORDER - 9:00AM

- Call to Order
- Declaration of Quorum/Director Qualifications/Disclosure
- Approval of Agenda
- Approval of Consent Agenda
 - o August 6, 2021, Special Meeting Minutes

EXECUTIVE SESSION - 9:15AM

Executive session pursuant to Section 24-6-402(4)(f)(I), C.R.S., for the purpose of discussing personnel matters related to the General Manager position.

DISSUSSION ITEMS - 9:30AM

- Approval of Selection of General Manager and direction to proceed with employment agreement discussion resame.
- CPOA Draft Tolling Agreement David Bentley, Board President
- Budget 2022 Preliminary Planning, Discussion Trevor Broersma, Acting General Manager
- Resolution Use of the "water fund" for budgetary purposes Dan Roberts

PUBLIC COMMENTS - 11:00 AM

CMD welcomes public comment.

ADJOURN - 12:00PM

NOTICE IS HEREBY GIVEN that the Board of Directors of the Cordillera Metropolitan District will hold a meeting. CMD is required to meet a 24-hour posting requirement unless in the event of an emergency. By Order of the District, David Bentley.



SPECIAL BOARD MEETING MINUTES

DATE: FRIDAY, AUGUST 6, 2021

TIME: 2:00 PM

LOCATION: Video Conference Only STATE OF COLORADO) COUNTY OF

EAGLE) SS.

SPECIAL BOARD MEETING

Due to the threat of health and safety posed by the COVID-19 pandemic, this meeting was held via Zoom.

ATTENDANCE

Via webinar: David Bentley, President; Eugene McGuire, Vice President; Cheryl Foley, Treasurer; John Van Deusen, Secretary; and Dan Roberts, Assistant Treasurer/Assistant Secretary; Trevor Broersma, Acting General Manager.

Others Present via Webinar: Cliff Simonton, Community Planning Manager, Paula Kurtz, Executive Assistant to the GM and 37 members of the public.

CALL TO ORDER

The meeting was called to order at 2:05 p.m. by Director Bentley, noting that a quorum was present. The Directors in attendance confirmed their qualifications to serve.

DECLARATION OF QUORUM/CONFLICT OF INTEREST DISCLOSURE

The Board acknowledged receiving the notice of the special meeting at least 24 hours in advance of the meeting and no conflicts of interest were noted by the Board Members.

APPROVAL OF AGENDA

Upon motion by Director Van Deusen and seconded by Director Foley, the Board unanimously approved the agenda as presented.

PUBLIC COMMENT

Public comments included feedback on the following: The desire by the community to purchase the Grouse property, the implications of a requirement for a restaurant in the Grouse should the CMD be involved in its purchase, versus allowing the community to make decisions regarding uses in the building, the nature by which Water Fund monies should be returned to Cordillera homeowners, and the possible need for a community survey regarding what to do with the Grouse property.

AGENDA

Director Van Duesen introduced the following resolution:

RESOLUTION OF THE CORDILLERA METROPOLITAN DISTRICT AUTHORIZING THE ACQUISITION OF PROPERTY REFERRED TO AS THE GROUSE FOR \$2.2 MILLION AND THE LEASING OF SUCH PROPERTY TO THE CORDILLERA POPERTY OWNERS ASSOCIATION.

WHEREAS:

- 1. On July 9, 2021, the Cordillera Metropolitan District ("CMD") transferred funds from the Water Enterprise Fund in the approximate amount of \$2,270,627.00 into the General Operating Fund.
- 2. On July 20, 2021 the Cordillera Property Owners Association ("CPOA") voted (a) to approve the purchase of property referred to as the Grouse for \$2.2 million and (b) to authorize Grouse specific special assessments in the amount of \$3,000 to be paid in January 2022 or, at the property owner's option, \$1100 to be paid in January 2022, 2023 and 2024 ("the Special Assessment") all as set forth in the Grouse Acquisition Ballot a copy of which is attached.
- 3. The Grouse refers to the building known as "The Grouse on the Green" which formerly contained an Irish style pub "the Pub" serving light fare and beverages, a golf pro shop and golf cart storage space serving the Short Course, a nine-hole par 3 golf course owned by the CPOA. The Grouse was acquired by All Points North ("APN") in 2017 as part of a larger transaction involving the sale of property formerly referred to as the "Lodge."
- 4. The Pub was a popular gathering place for lunch, dinner and drinks after golf on the Short Course. It was one of two restaurants located on the Divide, the other being a more formal restaurant located at the Lodge. Both restaurants ceased operations upon the sale to APN.
- 5. As set forth in the Grouse Acquisition Ballot, the CPOA contemplates that "when complete, the property will provide a clubhouse and parking for the Short Course, an additional Cordillera events venue and an additional workout facility." There was no stated provision for a pub or restaurant facility of any type in the Grouse Acquisition Ballot.
- 6. Rather than appearing to influence the Grouse Acquisition, the CMD declined to offer financial support to the CPOA in any form before the community voted thereby maintaining the flexibility to act depending on the outcome.
- 7. The CPOA vote of approval was by a large margin indicating that the Cordillera Community is willing to invest in community amenities without the expectation of financial support from the CMD.
- 8. The CMD is prohibited by law from donating public funds to a private corporation but may use its funds for a public purpose that benefits the community.
- 9. Since their formation approximately twenty years ago, the CMD and the CPOA have collaborated on numerous projects for the benefit of the community, for example, in 2003 the CMD financed the construction of the fire station, the administration building and the post office/café building; the latter was leased to the CPOA for nominal rent for 99 years. Until 2021, the two entities shared office space and staff. These collaborative efforts have benefited the entire community and are at least partly responsible for making Cordillera "a premier mountain community."
- 10. Approximately 40% of property owners are not members of the Club at Cordillera and therefore cannot access any of the restaurants currently operating within Cordillera. The CMD believes it is appropriate for a casual restaurant available to the entire community to be located on the Divide at the Grouse.
- 11. In the spirit of continued collaboration the CMD desires (a) to purchase the Grouse from APN or the CPOA, for the sum of \$2.2 million plus additional closing costs and (b) to enter a long-term lease with the CPOA for nominal rent.

12. Should the CPOA agree to the sale-leaseback arrangement described above, the CPOA would be able to utilize some, or all of the funds described in the Grouse Acquisition Ballot to provide a pub or other casual type restaurant at the Grouse in addition to the amenities currently contemplated.

NOW, THEREFORE, BE IT RESOLVED: Assuming that the CPOA's purchase agreement and the sale and leaseback documents are satisfactory to CMD's attorneys, the CMD commits (a) to expend \$2.2 million plus closing costs from the General Operating Fund to acquire title to the property commonly referred to as the Grouse, and (b) to enter into a long term lease with the CPOA for the Grouse at nominal rent provided that the CPOA agrees to include a pub or other casual restaurant serving light fare and alcoholic beverages at the Grouse, all on reasonable terms and conditions to be negotiated in good faith by the CMD and the CPOA.

Director Foley introduced an amendment to the resolution, deleting the requirement for a restaurant or any specific use within the building, and providing a time frame by which the purchase would need to be executed otherwise CMD would agree to return money to residences of \$2.2 million reduced taxes.

- > Following discussion, Director Foley's suggested amendment was voted down, three voting against and two voting for.
- A motion was made by Director Van Deusen and seconded by Director McGuire to approve the Van Duesen resolution without any amendment. The motion was passed three for and two against.

Director Roberts motioned and Director Foley seconded the reintroduction of the following Resolution:

RESOLUTION OF THE CORDILLERA METROPOLITAN DISTRICT - COMMITMENT TO TAX RELIEF.

WHEREAS, the Cordillera Metropolitan District ("District") currently has an overage of greater than \$2.2 million in its General Fund for the year 2021; and WHEREAS, the District's reserve funds are deemed adequate; and NOW THEREFORE, the District resolves and commits to the residents of Cordillera, except in the event of acts of God or other extraordinary events, to utilize these excess funds to reduce budgetary needs for 2022 by at least \$2.2 million, which will result in a one-time reduction in the mill levy for 2022.

A Vote was conducted and the re-offered Resolution did not pass, two for and three against.

ADJOURNMENT

There being no further business to come before the Board, a motion was made by Director Bentley and seconded by Director Van Deusen the meeting was adjourned at 4:43 p.m. Director McGuire departed the meeting at 2:52 p.m.

RESOLUTION OF THE CORDILLERA METROPOLITAN DISTRICT AUTHORIZING THE ACQUISITION OF PROPERTY REFERRED TO AS THE GROUSE FOR \$2.2 MILLION AND THE LEASING OF SUCH PROPERTY TO THE CORDILLERA PROPERTY OWNERS ASSOCIATION ALL ON THE TERMS AND CONDITIONS SET FORTH HERFIN

WHEREAS:

- 1. On July 9, 2021 the Cordillera Metropolitan District ("CMD") transferred funds from the Water Enterprise Fund in the approximate amount of \$2,270,627.00 into the General Operating Fund.
- 2. On July 20, 2021 the Cordillera Property Owners Association ("CPOA") voted (a) to approve the purchase of property referred to as the Grouse for \$2.2 million and (b) to authorize Grouse specific special assessments in the amount of \$3,000 to be paid in January 2022 or, at the property owner's option, \$1100 to be paid in January 2022, 2023 and 2024 ("the Special Assessment") all as set forth in the Grouse Acquisition Ballot a copy of which is attached.
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- 5. As set forth in the Grouse Acquisition Ballot, the CPOA contemplates that "when complete, the property will provide a clubhouse and parking for the Short Course, an additional Cordillera events venue and an additional workout facility." There was no stated provision for a pub or restaurant facility of any type in the Grouse Acquisition Ballot.
- 6. Rather than appearing to influence the Grouse Acquisition, the CMD declined to offer financial support to the CPOA in any form before the community voted thereby maintaining the flexibility to act depending on the outcome.
- 7. The CPOA vote of approval was by a large margin indicating that the Cordillera Community is willing to invest in community amenities without the expectation of financial support from the CMD.
- 8. The CMD is prohibited by law from donating public funds to a private corporation but may use its funds for a public purpose that benefits the community.
- 9. Since their formation approximately twenty years ago, the CMD and the CPOA have collaborated on numerous projects for the benefit of the community, For example, in 2003 the CMD financed the construction of the fire station, the administration building and the post office/café building; the latter was leased to the CPOA for nominal rent for 99 years. Until 2021, the two entities shared office space and staff. These collaborative efforts have benefited the entire community and are at least partly responsible for making Cordillera "a premier mountain community."

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- 11. In the spirit of continued collaboration the CMD desires (a) to purchase the Grouse from APN or, as the case may be, the CPOA, for the sum of \$2.2 million plus additional closing costs and (b) to enter into a long term lease with the CPOA for nominal rent.
- 12. Should the CPOA agree to the sale-leaseback arrangement described above, the CPOA would be able to utilize some or all of the funds described in the Grouse Acquisition Ballot to provide a pub or other casual type restaurant at the Grouse in addition to the amenities currently contemplated.

NOW, THEREFORE, BE IT RESOLVED:

Assuming that the CPOA's purchase agreement and the sale and leaseback documents are satisfactory to CMD's attorneys, the CMD commits (a) to expend \$2.2 million plus closing costs from the General Operating Fund to acquire title to the property commonly referred to as the Grouse, and (b) to enter into a long term lease with the CPOA for the Grouse at nominal rent provided that the CPOA agrees to include a pub or other casual restaurant serving light fare and alcoholic beverages at the Grouse, all on reasonable terms and conditions to be negotiated in good faith by the CMD and the CPOA.

ADOPTED AND APPROVED THIS 6 DAY OF AUGUST, 2021.

CORDILLERA METROPOTTAN DISTRICT

By: David Bern

Its: President

ATTEST:

Its: Acting General Manager

TOLLING AGREEMENT

This Tolling Agreement ("**Agreement**") is entered into among the Cordillera Property Owners Association, Inc., a Colorado non-profit corporation (the "**Association**"), Property Owner No. 1, Property Owner No. 2 (collectively the "**Property Owners**"), , and the Cordillera Metropolitan District, a quasi-municipal corporation and political subdivision of the State of Colorado (the "Metro **District**"), dated and effective as of this ____ day of _____, 2021 (the "**Effective Date**"). The Association, Property Owners, and the Metro District, are collectively referred to as the "**Parties**."

This Agreement addresses disputed claims with respect to "Water Enterprise Fund," a dedicated capital fund on Metro District's books and accounts which as of December 31, 2020 had an estimated balance of at least \$2,269,491 resulting from an \$18.50 per month surcharge on the water bills of Cordillera property owners.

RECITALS

WHEREAS, the Association is comprised of owners of approximately 824 properties in Cordillera. The Association operates as a common interest community pursuant to the Amended and Restated Declaration of Protective Covenants, Conditions and Restrictions for Cordillera, as recorded on October 26, 2016, in the Eagle County Clerk and Recorder's Office at Reception No. 201618114; and

WHEREAS, Property Owners own homes in Cordillera and have paid real estate taxes and monthly water surcharges in Cordillera since purchasing their homes.

WHEREAS, the Metro District is a quasi-municipal corporation and political subdivision of the State of Colorado with taxing authority charged with operations and maintenance in the Cordillera Community. Metro District also provides certain services to the Association as most recently specified in the 2021 Services Agreement effective January 1, 2021 between the Association and the Metro District; and

WHEREAS, the Metro District previously entered into the Amended and Restated Water Service Agreement, dated March 25, 2004, (the "Water Service Agreement") with the Edwards Metropolitan District and the Upper Eagle Regional Water Authority ("Eagle River"). At least since that time, Eagle River imposed an \$18.50 per month surcharge on the water bills of all property owners in the Association to fund water infrastructure capital improvements and established the dedicated Water Enterprise capital fund on its books and accounts. The surcharges were collected by Eagle River and remitted to the Metro District; and

WHEREAS, on July 9, 2021, the Metro District transferred the funds from the Water Enterprise Fund in the approximate amount of \$2,270,627.00 into the Metro District's General Operating Fund; and

WHEREAS, the Parties desire to avoid legal fees, expenses and the distraction of any potential litigation concerning their disagreements while at the same time preserving their respective legal rights and those of Cordillera property owners; and

WHEREAS, the Parties enter into this Tolling Agreement for the purpose of allowing additional time for the Parties and property owners to further evaluate their claims and defenses and to potentially reach a resolution without incurring legal and litigation expenses in the interim; and

WHEREAS, the Parties desire and intend to preserve the status quo in this matter, without prejudice to any party or property owners, for a period of time. The intent of this Agreement is to ensure that the Parties and property owners are put into essentially the same position as they are currently in with respect to any potential litigation or other enforcement proceedings that may be brought in the future.

AGREEMENT

- 1. The Parties agree that material inducements for the Metro District to enter into this Tolling Agreement are to enable the orderly exchange of detailed, reliable information and documents concerning the availability and uses of funds derived from the Water Enterprise Fund and the Association's and individuals' agreement not to pursue litigation until after April 1, 2022, or after such later date to which the Parties might extend this Agreement.
- 2. The Association's and Property Owners' inducement to enter into this Agreement is the suspension of any further running of any applicable statute of limitations against the Association or Property Owners while they engage in discussion of possible uses of Water Enterprise Fund-derived monies for the betterment of the Cordillera community in the form of amenities enhancements or financial relief to Cordillera members in the form of tax mill rate reductions or otherwise.
- 3. The Metro District agrees that it will not assert any statutes of limitations or laches defense for any action filed by the Association or its constituent members.
- 4. Based upon the foregoing paragraph, the Parties each acknowledge and agree that all applicable statute(s) of limitation, and any other defenses based upon the passage of time, including as to all Cordillera property owners, shall be tolled between the Effective Date of this Agreement and April 1, 2022, or after such later date to which the parties might extend this Agreement.
- 5. The Effective Date of this Agreement is the latest of the dates inserted in the signature blocks for the Parties to this Agreement. Accordingly, in the event any litigation or other formal legal proceedings ("**Proceeding**") are commenced by any Party or Parties, or property owners, the other Parties hereto each promise, warrant, and agree not to assert any defense in a Proceeding based upon statute(s) of limitation or any other defense based upon the passage of time between the Effective Date of this Agreement and April 1, 2022, or after such later date to which the parties might extend this Agreement.

- 6. If any Party breaches this Agreement, then that Party shall be responsible for and pay the opposing Party's damages, costs and attorney fees caused by such breach.
- 7. It is agreed that this Tolling Agreement shall expire on April 1, 2022, if the parties have not otherwise agreed to an extension of this Tolling Agreement.
- 8. This Tolling Agreement is not intended, and shall not constitute, an admission by any Party of the existence or validity of any claim or defense, or that any statute(s) of limitation pertaining to any claim has or may run in the absence of this Tolling Agreement. Nothing in this Agreement shall affect any claim or defense available to any Party or property owner as of the Effective Date of this Agreement, and this Agreement shall not be deemed to revive any claim that is or was already barred on that date. Nothing in this Agreement, or in the circumstances which gave rise to this Agreement, shall be construed as an acknowledgement by any party that any claim has or has not been barred, or is about to be barred, by the statute of limitations, laches, or other defense based on the lapse of time. Nothing in this Agreement is intended as, shall constitute, or be used as evidence of an admission by any Party of any wrongdoing, liability or fault, a waiver of any right, defense, or estoppel other than those based on the passage of time, or an admission as to any other matter of law or fact, either as between the Parties, or with respect to any person or entity not a party to this Agreement. The Parties agree further that this Agreement will not be admissible for any purpose other than to rebut a defense based on the passage of time or delay, or to defend against any claim, action, or other proceeding that may be brought, instituted or taken by one of the parties against another in breach of this Agreement.
- 9. This Tolling Agreement shall be interpreted and construed according to the laws of the State of Colorado.
- 10. This Tolling Agreement shall inure to the benefit of, and shall be binding upon, the Parties and their respective predecessors, successors and assigns.
- 11. This Agreement is supported by good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged.
- 12. The Parties acknowledge that they have each had a full and fair opportunity to consult with legal counsel or other advisors of their own choosing throughout all negotiations which preceded the execution of this Agreement, and in connection with their execution of this Agreement.
- 13. This Agreement is fully integrated and contains the entire agreement and understanding between the Parties regarding the subject matter of this Agreement. This Agreement supersedes and replaces all prior negotiations and proposed agreements, written or oral. This Agreement may only be modified by the express written agreement signed by each of the Parties.

- 14. Every term and provision of this Agreement is intended to be severable. Accordingly, in the event any term or provision in this Agreement is declared illegal, invalid, or otherwise unenforceable by a court of competent jurisdiction, such illegality, invalidity, or unenforceability shall not affect the remaining terms and provisions of this Agreement, which shall remain fully valid, binding, and enforceable.
- 15. No party shall be deemed the "drafting party" of this Agreement. Consequently, this Agreement shall be construed as a whole, according to its fair meaning and intent, and not strictly for or against any party hereto.
- 16. The Parties acknowledge that they have read this Agreement, understand its contents, voluntarily agree to its terms and conditions, and sign it freely.
- 17. The Parties represent and warrant that their respective signatory agents have complete authority and legal capacity to enter into this Agreement on their behalf. Each person signing this Agreement warrants that they have full authority and capacity to enter into this Agreement, and agree to defend, indemnify, and hold harmless the other party if that authority or capacity is challenged.
- 18. This Agreement may be executed in counterparts, each of which shall be deemed an original, and all of which taken together shall be deemed to constitute one and the same instrument. Scanned or facsimile signatures shall be deemed as effective as originals.

D/B/A CORDILLERA VAIL CLUB, a Colorado non-profit corporation	SSOCIATION, INC.	
	Dated this day of	, 2021.
Its: President		
CORDILLERA METROPOLITAN DISTR a quasi-municipal corporation and political	•	
	Dated this day of	, 2021.
Its: President		

Cordillera Metropolitan District (Consolidated) Operating/Contractual Obligations Fund Statement of Revenues, Expenditures and Changes in Fund Balance

Account			2021 Approved	2022 Proposed Budget	2022Proposed Over (Under) 2021 Budget	Percentage 2022 Proposed Over (Under) 2021 Budget
		Revenues				
'41000	'05 '00	1 Property Taxes Operating Net Property Tax Revenue	4,439,776 4,439,776	4,706,113 4,706,113	266,337 266,337	5.50% 5.50%
'41500	'05 '00	1 Specific Ownership Taxes - Operating	314,445	300,000	(14,445)	-4.82%
'42000	'05 '00	1 CPOA Service Agreement Subtotal CPOA Admin Fees Revenue	<u>427,739</u> 427,739	0	(427,739) (427,739)	
'43850	'05 '00	1 Interest Income Operating	50,000	25,000	(25,000)	-100.00%
		Equestrian Center Revenue				
'42800 '43000		l Boarding - Stalls l Boarding - Paddocks	285,720 155,484	280,800 124,020	(4,920) (31,464)	-1.75% -25.37%
'43800	'08 00	Other Revenue	6,558	5,400	(1,158)	-21.44%
43200 43210		I Lesson Fees - Boarders I Lessons - Nonboarders	0	29,925 0	29,925 0	100.00%
43210	06 00	Subtotal Equestrian Center Revenue	447,762	440,145	(7,617)	-1.73%
		Other Revenue				
46500		1 Sewer Lift Revenue	19,856	20,000	144	0.72%
'44000 '44900		1 Lottery Proceeds 1 Holy Cross Refunds	1,400 2,000	1,400 2,000	0	0.00% 0.00%
49500		Fishing Program Revenues	5,250	6,000	750	12.50%
49550 '45000		I Fishing & Recreation Contribution 1 Other Revenue	6,619 0	6,384	(235)	-3.68%
45100		1 Grant Revenue	7,500	44,190 7,500	44,190 0	0.00%
		Subtotal Other Revenue	42,625	87,474	44,849	51.27%
		Community Operations Revenue				
'45200 46600		1 Road Impact Fees I Vehicle Reimbursement	15,000 0	15,000 0	0 0	0.00%
		Subtotal Community Operations Revenue	15,000	15,000	0	0.00%
		Public Safety Revenue	07.000			
'45100 43600		1 Transponders/Stickers Revenue 1 Trailer Storage Fees	25,000 47,580	25,000 36,000	0 (11,580)	0.00% -32.17%
.0000	00 00	Subtotal Public Safety Revenue	72,580	61,000	(11,580)	-18.98%
		Total Revenues	5,809,927	5,634,732	(175,195)	-3.11%
		Total Revenues Expenditures	5,809,927	5,634,732	(175,195)	-3.11%
'61000	'05 '00	Expenditures				
'61000 '57000			5,809,927 133,193 12,000	5,634,732 141,183 12,000	(175,195) 7,990 0	-3.11% 5.66% 0.00%
'57000 '59000	'05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty	133,193 12,000 80,921	141,183 12,000 85,000	7,990 0 4,079	5.66% 0.00% 4.80%
'57000 '59000 '59200	'05 '00 '05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General	133,193 12,000 80,921 55,000	141,183 12,000 85,000 60,000	7,990 0 4,079 5,000	5.66% 0.00% 4.80% 8.33%
'57000 '59000	'05 '00 '05 '00 '05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty	133,193 12,000 80,921	141,183 12,000 85,000	7,990 0 4,079	5.66% 0.00% 4.80%
'57000 '59000 '59200 '59400	'05 '00 '05 '00 '05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration	133,193 12,000 80,921 55,000 62,740	141,183 12,000 85,000 60,000 111,368	7,990 0 4,079 5,000 48,628	5.66% 0.00% 4.80% 8.33% 43.66%
'57000 '59000 '59200 '59400 66860	'05 '00 '05 '00 '05 '00 '05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages	133,193 12,000 80,921 55,000 62,740 24,000	141,183 12,000 85,000 60,000 111,368 28,887	7,990 0 4,079 5,000 48,628 4,887	5.66% 0.00% 4.80% 8.33% 43.66%
'57000 '59000 '59200 '59400 66860 '54800 54850	'05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime	133,193 12,000 80,921 55,000 62,740 24,000	141,183 12,000 85,000 60,000 111,368 28,887	7,990 0 4,079 5,000 48,628 4,887 (227,205)	5.66% 0.00% 4.80% 8.33% 43.66% 16.92%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600	'05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113)	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 55800 56000	'05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852)	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -62.61% -8.52%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 55800 56000 56200	'05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 55800 56000	'05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852)	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 55800 56200 56400	105 100 105 105	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328)	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527)	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 56000 56200 56400 56450	105 100 105 105	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions Subtotal Admin Wages & Benefits	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527)	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 56200 56400 56400 56450 56450	'05 '00' '05 '00' '05 '00' '05 '00' '05 '00' '05 '00' '05 '00' '05 '00' '05 '00' '05 '00' '05 '00' '05 '00' '05 '00' '05 '00' '05 '00'	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions Subtotal Admin Wages & Benefits Other Admin Operating Expenses	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328)	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146)	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 56000 56200 56400 56450	'05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions Subtotal Admin Wages & Benefits	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328)	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527)	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 55800 56400 56450 56480	'05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions Subtotal Admin Wages & Benefits Other Admin Operating Expenses 1 Business Meetings 1 Strategic Initiatives	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328) 725,810	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0 433,664	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146)	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -8.52% 10.32% -170.28% -362.94% -67.37%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 56200 56400 56450 56480 '57400 57500	105 100 105 105	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions 1 Subtotal Admin Wages & Benefits Other Admin Operating Expenses 1 Board Meeting Expenses 1 Business Meetings	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328) 725,810	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0 433,664	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146)	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94% -67.37%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 56200 56400 56450 56480 '57400 57500 59350 '58200 58350	'05 '00 '05 '00	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions 1 Subtotal Admin Wages & Benefits Other Admin Operating Expenses 1 Board Meeting Expenses 1 Business Meetings 1 Strategic Initiatives 1 Election Expense 1 Community Day	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328) 725,810	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0 433,664	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146)	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94% -67.37% 6.67% 0.00%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 56200 56450 56450 56450 57500 '57400 57500 59350 '58200	105 100 100 100 100 100 100 100 100 100	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions Subtotal Admin Wages & Benefits Other Admin Operating Expenses 1 Business Meetings 1 Strategic Initiatives 1 Election Expense 1 Election Expense	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328) 725,810	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0 433,664	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146)	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94% -67.37%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 56400 56450 56450 '57400 57500 59350 '58200 '58200 '58200 '58400	105 100 105 105	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions Subtotal Admin Wages & Benefits Other Admin Operating Expenses 1 Board Meeting Expenses 1 Business Meetings 1 Strategic Initiatives 1 Election Expense 1 Community Day 1 Dues & Subscriptions 1 Drug/Alcohol/CDOT Testing 1 Employee Recruitment	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328) 725,810 3,500 1,300 0 0 2,500 10,935 2,273 6,800	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0 433,664 3,750 1,300 0 5,500 5,000 1,300 0 1,400 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146) 250 0 0 5,500 (2,500) 370 72 60	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94% -67.37% 0.00% 100.00% 3.27% 3.07% 0.87%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 56200 56400 56450 56480 '57400 57500 59350 '58200 58350 '58000 '57800 '57800 '57800 '57800 '57800	105 100 105 105	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions Subtotal Admin Wages & Benefits Other Admin Operating Expenses 1 Board Meeting Expenses 1 Business Meetings 1 Strategic Initiatives 1 Election Expense 1 Dues & Subscriptions 1 Drug/Alcohol/CDOT Testing 1 Employee Recruitment 1 Safety Program	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328) 725,810 3,500 1,300 0 0 2,500 10,935 2,273 6,800 7,500	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0 433,664 3,750 1,300 0 5,500 0	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146) 250 0 0 5,500 (2,500) 370 72 60 210	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94% 6.67% 0.00% 100.00% 3.27% 3.27% 0.87% 0.87% 0.87% 0.87%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 56400 56450 56450 '57400 57500 59350 '58200 '58200 '58200 '58400	105 100 100 100 100 100 100 100 100 100	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions Subtotal Admin Wages & Benefits Other Admin Operating Expenses 1 Board Meeting Expenses 1 Business Meetings 1 Strategic Initiatives 1 Election Expense 1 Community Day 1 Dues & Subscriptions 1 Drug/Alcohol/CDOT Testing 1 Employee Recruitment	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328) 725,810 3,500 1,300 0 0 2,500 10,935 2,273 6,800	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0 433,664 3,750 1,300 0 5,500 5,000 1,300 0 1,400 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 1,300 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146) 250 0 0 5,500 (2,500) 370 72 60	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94% -67.37% 0.00% 100.00% 3.27% 3.07% 0.87%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 56400 56450 56450 '57400 57500 59350 '58350 '58000 '58450 54903 54904 54902 60600	105 100 100 100 100 100 100 100 100 100	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 2 Voluntary Life Contributions 3 Voluntary Life Contributions 5 Subtotal Admin Wages & Benefits Other Admin Operating Expenses 1 Board Meeting Expenses 1 Board Meeting Expenses 1 Business Meetings 1 Strategic Initiatives 1 Election Expense 1 Community Day 1 Dues & Subscriptions 1 Drug/Alcohol/CDOT Testing 1 Employee Recruitment 1 Safety Program 1 Benefits Consultant 1 Employee Morale & Welfare 1 Seminars & Education	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328) 725,810 3,500 1,300 0 0 2,500 10,935 2,273 6,800 7,500 16,680 19,024 4,000	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0 433,664 3,750 1,300 0 5,500 0 111,305 2,345 6,860 7,710 17,400 18,650 4,250	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146) 250 0 5,500 (2,500) 370 72 60 210 720 (374) 250	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94% 6.67% 0.00% 100.00% 3.27% 3.07% 0.87% 2.72% 4.14% -2.01%
'57000 '59000 '59200 '59200 66860 '54800 54850 55600 56400 56450 56450 56480 '57400 '57500 '59350 '58200 58350 '58000 '57800 '584904 54903 54904 54902 60600 67800	105 100 100 100 100 100 100 100 100 100	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions 2 Subtotal Admin Wages & Benefits Other Admin Operating Expenses 1 Board Meeting Expenses 1 Board Meeting Expenses 2 Strategic Initiatives 1 Election Expense 1 Community Day 1 Dues & Subscriptions 1 Drug/Alcohol/CDOT Testing 1 Employee Mecruitment 1 Safety Program 1 Benefits Consultant 1 Employee Morale & Welfare 1 Seminars & Education 1 Background Checks	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328) 725,810 3,500 1,300 0 0 2,500 10,935 2,273 6,800 7,500 16,680 19,024 4,000 1,820	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0 433,664 3,750 1,300 0 5,500 0 11,305 2,3445 6,860 7,710 17,400 18,650 4,250 1,820	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146) 250 0 0 5,500 (2,500) (2,500) 370 72 60 210 720 (374) 250 0	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94% -67.37% 0.00% 100.00% 3.27% 3.07% 0.87% 0.87% 2.72% 4.14% -2.01% 5.88% 0.00%
'57000 '59000 '59200 '59200 66860 '54800 54850 55600 56200 56450 56450 56450 56450 '57400 57500 '58200 '58350 '58400 54903 54904 54902 60600 67800 54901 60050	105 100	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions 2 Voluntary Life Contributions 3 Subtotal Admin Wages & Benefits Other Admin Operating Expenses 1 Board Meeting Expenses 1 Business Meetings 1 Strategic Initiatives 1 Election Expense 1 Community Day 1 Dues & Subscriptions 1 Drug/Alcohol/CDOT Testing 1 Employee Recruitment 1 Safety Program 1 Benefits Consultant 1 Employee Morale & Welfare 1 Seminars & Education 1 Background Checks 1 Payroll Administration 1 Bad Debt Expense	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328) 725,810 3,500 1,300 0 2,500 10,935 2,273 6,800 7,500 16,680 7,500 16,680 19,024 4,000 1,820 1,700 0	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0 433,664 3,750 1,300 0 5,500 0 11,305 2,345 6,860 7,710 17,400 18,650 4,250 1,820 15,000 0	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146) 250 0 5,500 (2,500) 370 72 60 210 720 (374) 250 0 13,300 0	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94% 6.67% 0.00% 100.00% 3.27% 3.07% 0.87% 2.72% 4.14% -2.01% 5.88% 0.00% 88.67%
'57000 '59000 '59200 '59400 66860 '54800 54850 55600 56200 56400 56400 57500 '58200 58350 '58200 58350 '58000 '57800 '58400 54903 54904 54902 60600 67800 54901	105 100 100 100 100 100 100 100 100 100	Expenditures 1 Treasurers Fees 1 Audit & Accounting Fees 1 Insurance-Property/Casualty 1 Legal-General 1 MIS & Computer Fees 1 Utilities - Administration Administration Wages & Benefits 1 Wages 1 Overtime 1 Payroll Taxes 1 Retirement 401a 1 Retirement 457b 1 Workers Compensation 1 Health Insurance 1 Employee Contributions 1 Voluntary Life Contributions 2 Subtotal Admin Wages & Benefits Other Admin Operating Expenses 1 Board Meeting Expenses 1 Board Meeting Expenses 2 Strategic Initiatives 1 Election Expense 2 Community Day 1 Dues & Subscriptions 2 Drug/Alcohol/CDOT Testing 3 Employee Recruitment 3 Safety Program 4 Benefits Consultant 5 Employee Morale & Welfare 5 Seminars & Education 6 Background Checks 7 Payroll Administration	133,193 12,000 80,921 55,000 62,740 24,000 590,075 0 8,556 36,585 10,852 1,121 94,949 (16,328) 725,810 3,500 1,300 0 0 2,500 10,935 2,273 6,800 7,500 16,680 19,024 4,000 1,820 1,700	141,183 12,000 85,000 60,000 111,368 28,887 362,870 0 5,443 22,498 10,000 1,250 35,130 (3,527) 0 433,664 3,750 1,300 0,5,500 0 11,305 2,345 6,860 7,710 17,400 18,650 4,250 1,820 15,000	7,990 0 4,079 5,000 48,628 4,887 (227,205) 0 (3,113) (14,087) (852) 129 (59,819) 12,801 0 (292,146) 250 0 0 5,500 (2,500) 370 72 60 210 720 (374) 250 0 13,300	5.66% 0.00% 4.80% 8.33% 43.66% 16.92% -62.61% -57.19% -62.61% -8.52% 10.32% -170.28% -362.94% -67.37% 0.00% 100.00% 3.27% 3.07% 0.87% 0.87% 2.72% 4.14% -2.01% 5.88% 0.00%

Percentage

'60000	'05 '0	01	Paying Agent & Bank Fees	9,000	9,000	0	0.00%
'60200			Postage & Courier	4,256	6,768	2,512	37.12%
'60400			Printing	210	420	210	50.00%
60450	'05 '0	01	Copier Maintenance	9,600	9,600	0	0.00%
'60800	'05 '0	01	Travel & Entertainment	500	2,000	1,500	75.00%
66700	'05 '0	01	Other Contracted Services	10,000	167,100	157,100	94.02%
66650	05 0	01	Cleaning	17,691	20,160	2,469	12.24%
'66600	'05 '0	01	Telephone Expense G&A	30,690	23,350	(7,340)	-31.43%
			Subtotal Other Admin Operating Expenses	194,619	360,018	165,399	45.94%
			Admin - Communication Expenditures				
61740	05 0	01	Advertising	28,700	5,000	(23,700)	-474.00%
61750	05 0	01	Public Relations	1,500	1,500	0	0.00%
61760			Collateral	2,500	2,500	0	0.00%
61770		01	Promotions	0	5,000	5,000	
61780			Production	0	0	0	
61790			Web Site	13,400	0	(13,400)	
61795	05 0	01	Creative/Photography	2,500	0	(2,500)	
			Subtotal - Communication	48,600	14,000	(34,600)	-247.14%
			Total Administrative Frances	4 000 004	4.040.404	(00.700)	7.000/
			Total Administrative Expenses	1,336,884	1,246,121	(90,763)	-7.28%
			Community Operations Moreon & Benefits				
15 4000	100 10		Community Operations Wages & Benefits	700.050	700 400	(20.454)	4.000/
'54800			Wages	769,350 30,000	739,196	(30,154)	-4.08% 0.00%
54850			Overtime		30,000	0	
55600 55800			Payroll Taxes Retirement 401a	11,156	11,088	(68)	-0.61% -4.08%
55800 56000			Retirement 401a Retirement 457b	47,700 15,002	45,830 12,500	(1,870)	-4.08% -20.02%
56200			Workers Compensation	22,311	24,542	(<mark>2,502)</mark> 2,231	9.09%
56400			Health Insurance	193,161	194,711	1,550	0.80%
56450			Employee Contributions	(24,001)	(34,711)	(10,718)	30.87%
JU-JU	50 0		Subtotal Community Ops Wages & Benefits	1,064,679	1,023,148	(41,531)	-4.06%
			Cablean Community Ope Hages a Delicitie	1,004,019	1,023,140	(+1,001)	-4.00 /0
			Community Operations Utilities				
66810	'06 '0) ()	Electric	29,685	29,685	(0)	0.00%
66820			Gas	10,300	10,300	0	0.00%
66840			Water	14,100	14,100	0	0.00%
66830			Trash	6,292	8,598	2,306	26.82%
			Subtotal Community Operations Utilities	60,377	62,683	2,306	
			, , , , ,		, , , , , ,	, , , , ,	
'62600	'06 '0	01	Flowers Maintenance	100,000	125,000	25,000	20.00%
'62800	'06 '0	01	Mowing & Irrigation	10,000	52,245	42,245	80.86%
'58800	'05 '0	01	Engineering	6,650	6,950	300	4.32%
						0	
			Roads - Snow & Maintenance			0	
'62200	'06 '0	01	Road Shoulders/Drainage Maintenance	11,376	11,501	125	1.09%
'62400			Asphalt Patch/Crack Seal	33,360	42,510	9,150	21.52%
'63200			Cinders, Gravel, Chemicals	59,691	65,126	5,435	8.35%
62300	'06 '0	01	Road Maintenance	9,163	6,915	(2,248)	-32.51%
'63400	'06 '0	01	Leased Loader	25,850	25,850	0	0.00%
			Subtotal Roads - Snow & Maintenance	139,440	151,903	12,463	8.20%
			Comm Ops Other Operating Expenses				
'61800			Repair & Maintenance-Radios	4,076	4,076	(0)	-0.01%
61900			Safety Supplies	1,656	2,070	414	20.01%
'62000			Uniforms	8,797	9,035	238	2.63%
60800			Travel & Entertainment	500	1,100	600	54.55%
'63600			Street & Holiday Lights	8,126	8,126	0	0.00%
'63800 '64400			Street Signage	12,581	12,959	378	2.92%
'64400			Repairs & Maintenance	18,150	17,500	(650)	-3.71%
64401			Parts & Supplies - Facilities	12,259	11,559	(700)	-6.06%
62500			Parts & Supplies - Maintenance	7,298	5,998	(1,300)	-21.67%
62100			Vending Supplies Tool Insurance	1 000	1,000	0	0.000/
63000 64500			Tool Insurance Sewer Lift Station Expense	1,000 19,856	1,000 19,856	0 0	0.00% 0.00%
64550			Cleaning	7,371	19,856	2,709	26.87%
04000	00 0	U	Subtotal Other Comm Ops Operating Expenses	101,670	103,358	1,688	1.63%
			Captotal Other Commit Ops Operating Expenses	101,070	103,338	1,000	1.03 %
			Natural Resource Management				
'65800	'06 '0	001	Tree/Pest Removal	17,850	17,850	0	0.00%
'66000			Mosquito Control	1,500	1,500	0	0.00%
'66200			Weed Control	6,000	6,000	0	0.00%
, 00		•	Subtotal Natural Resource Management	25,350	25,350	0	0.00%
				,-30			
			Equipment Maintenance & Repair				
'67000	'06 '0	01	Equipment Rental	1,960	1,960	0	0.00%
'67200	'06 '0	01	Fuels & Fluids	89,275	92,520	3,245	3.51%
'67400	'06 '0	01	Parts & Supplies-Equipment	150,787	147,689	(3,098)	-2.10%
'67600			Major Repairs-Equipment	15,000	15,000	0	0.00%
			Subtotal Equipment Maintenance & Repair	257,022	257,169	147	0.06%
				 -		· _	
69100			Community Events		0	0	
69000			Ski Shuttle Program		0	0	
'69200			Community Parks	4,314	2,916	(1,398)	-47.95%
'69800			Trail Maintenance	5,369	5,369	0	0.00%
69900			River Parcel & Pond Management	4,780	5,000	220	4.40%
'70000	'06 '0	υ1	Nordic Trail Maintenance	14.463	42.205	(1.170)	0.070/
			Subtotal Recreation	14,463	13,285	(1,178)	-8.87%
			Total Community Operations	4 770 054	4 004 000	44 400	0.000/
			Total Community Operations	1,779,651	1,821,090	41,439	2.28%

'E4000							
			Public Safety Wages & Benefits				
'54800			Wages	584,818	671,403	86,585	12.90%
54850			Overtime	30,000	30,000	0	0.00%
55600			Payroll Taxes	8,480	9,714	1,234	12.70%
55800			Retirement 401a	36,259	41,627	5,368	12.90%
56000	'07	'001	Retirement 457b	10,266	11,500	1,234	10.73%
56200	'07	'001	Workers Compensation	21,638	24,235	2,597	10.71%
56400	'07	'001	Health Insurance	154,409	162,749	8,340	5.12%
56450	'07	'001	Employee Contributions	(17,984)	(28,699)	(10,715)	37.34%
			Subtotal Public Safety Wages & Benefits	827,886	922,529	94,643	10.26%
66800	'07	'001	Utilities -Public Safety	11,653	13,230	1,577	11.92%
			Other Public Safety Operating Expenses				
'66500			Maintenance & Repairs - Gates	4,150	4,010	(140)	-3.49%
'68000	'07		Supplies	17,807	17,756	(51)	-0.29%
'68100			Signage	5,700	1,100	(4,600)	-418.18%
'68400	'07	'001	Transponders/Proximity Cards	9,448	15,328	5,880	38.36%
'68600	'07	'001	Uniforms	10,084	10,685	601	5.62%
64550	06	001	Cleaning	1,474	1,680	206	12.25%
60800	'07	'001	Travel & Entertainment	500	500	0	0.00%
			Subtotal Other Public Safety Operating Expenses	49,163	51,059	1,896	3.71%
			Total Public Safety	888,702	986,818	98,116	9.94%
			Equatrian Wagas and Panalita				
'E 4000	'00	001	Equestrian Wages and Benefits Wages	220 057	220,400	10.632	4.440/
'54800				228,857	239,489	10,632	4.44%
54850	'08		Overtime	4,000	4,000	0	0.00%
55600	'08		Payroll Taxes	3,318	3,592	274	7.64%
55800	'08		Retirement 401a	14,189	14,848	659	4.44%
56000			Retirement 457b	3,793	2,000	(1,793)	-89.65%
56200			Workers Compensation	12,738	14,012	1,274	9.09%
56400			Health Insurance	47,684	23,983	(23,701)	-98.82%
56450	80	'001	Employee Contributions	(8,620)	(2,413)	6,207	-257.23%
			Subtotal Equestrian Wages & Benefits	305,959	299,512	(6,447)	-2.15%
74000	08	001	Office Supplies	790	1,360	570	41.91%
74200	08		MIS Fees	400	0	(400)	41.5170
73700			Training	0	0	0	40.000/
73900			Uniforms	2,360	2,840	480	16.90%
73950	80	001	Cleaning Subtotal Equestrian Administrative Expenses	4,423 7,973	5,760 9,960	1,337 1,987	23.21% 19.95%
170000	100	004		0.000	0.000	•	0.000/
'72000			Manure Disposal	2,000	2,000	0	0.00%
'72200			Grain	6,328	3,977	(2,351)	-59.10%
'72400		001		48,880	60,996	12,116	19.86%
72700	'08		Footing	7,496	5,996	(1,500)	-25.02%
'72600			Shavings	24,500	18,360	(6,140)	-33.44%
73910	'08	001	Summer Horse Program Subtotal Equestrian Boarding Expenses	0 89,204	91,329	0 2,125	2.33%
					,		
'73800	'08	001	Equestrian Maintenance	24,254	21,890	(2,364)	-10.80%
'72800	'08	001	Electric	6,200	6,800	600	8.82%
73000	'08	001	Gas	12,875	13,300	425	3.20%
'73200			Trash	731	731	0	0.00%
'73400	'08	001	Water Subtotal Equestrian Utilities	3,575 23,381	3,933 24,764	358 1,383	9.10% 5.58%
			Total Equestrian Center Expenditures	450,771	447,455	(3,316)	-0.74%
			Total Expenditures	4,456,008	4,501,484	45,475	1.01%
			Revenue Over (Under) Expenditures	1,353,918	1,133,248	(220,670)	-19.47%
			Other Financing Sources (Uses)				
'79000	'05	'001	Transfer to Capital Projects Fund	(1,282,353)	(2,420,378)	(1,138,025)	47.02%
'79000	'05	'001		(1,282,353) (1,282,353)	(2,420,378) (2,420,378)	(1,138,025) (1,138,025)	47.02% 47.02%
'79000	'05	'001	Transfer to Capital Projects Fund Subtotal Other Financing Sources (Uses)	(1,282,353)	(2,420,378)	(1,138,025)	47.02%
'79000	'05	'001	Transfer to Capital Projects Fund				
'79000	'05	'001	Transfer to Capital Projects Fund Subtotal Other Financing Sources (Uses)	(1,282,353)	(2,420,378)	(1,138,025)	47.02%

Department	2022	Description	Rating: 1 - must have 2 - postponed 3 - optional	Year Postponed From
Community Operations	\$ 16,000	Kitchen Remodel	1	
Engineering	\$ 12,000	Reserve Study and 20 year road program	1	
Road Program	\$ 549,000	Carterville, Webb, Road Base	1	
Road Program	\$ 175,000	Multiuse Path	3	
Road Program	\$ 40,000	Guard Rail	1	
Trails and Community Parks	\$ 30,000	Replace pavilion and bridge at Red Draw and Granada Glen	2	2020
Trails and Community Parks	\$ 398,000	Bearden Pond Update	2	2019
Healthy Forest Initiative	\$ 40,000	Healthy Forest	1	
Gatehouse and Wayfinding	\$ 375,000	Ranch Gate entrance update, Electrical, IT, Irrigation, Lights, Landscape, Retaining Walls	1	
Administration	\$ 22,500	Front and Rear Doors	1	
Administration	\$ 6,000	Front Desk Remodel	2	2020
IT	\$ 9,000	Door Locks for all offices and new front doors	3	
IT	\$ 6,240	Network upgrades, switch, firewall, wifi access points	1	
IT	\$ 15,000	Website Redesign	1	
Equestrian Center	\$ 10,000	Shelters (3), 10x12	3	
Equestrian Center		Replace garage door openers	1	
Equestrian Center	1 -/	New electric heaters in stable areas	2	
Equestrian Center		Fencing	2	2019
Bearcat Stables	\$ 40,000	Mobile Restroom	3	
Bearcat Stables	\$ 18,000	Paddock Fencing and Exterior Stain on Cabins	2	2020
Bearcat Stables	\$ 125,000	New Barn	2	2017
Equipment Purchases		Mack Plow Truck	1	
Equipment Purchases		(2) Ford Ranger Trucks	1	
Equipment Purchases		F-350 Plow Truck	1	
Equipment Purchases		Masticator	1	
Equipment Purchases		Mower Head	1	
Equipment Purchases		Tire Changer	1	
Equipment Purchases	\$ 8,000	Rock Hound	1	
Budgeted	\$ 2,420,378			
	\$ 490,638	Fleet		
	\$ 764,000	Road Program		

	Labor Comparison								
	2020 Actual Budget	2021 Proposed Budget	2022 Proposed Budget	2022Proposed Over (Under) 2021 Budget	Percentage 2022 Proposed Over (Under) 2021 Budget				
Admin									
Wages/Merit	845,117	590,075	362,870	(227,205)	-38.50%				
ОТ	3,000	-	-	0					
Benefits	189,414	135,735	70,794	(64,941)	-47.84%				
Total	1,037,531	725,810	433,664	(292,146)	-40.25%				
Com Ops									
Wages/Merit	777,307	769,350	739,196	(30,154)	-3.92%				
ОТ	30,000	30,000	30,000	0	0.00%				
Benefits	241,613	265,329	253,952	(11,377)	-4.29%				
Total	1,048,920	1,064,679	1,023,148	(41,531)	-3.90%				
Equestrian				0					
Wages/Merit	179,075	228,857	239,489	10,632	4.65%				
ОТ	4,000	4,000	4,000	0	0.00%				
Benefits	62,039	73,102	56,023	(17,079)	-23.36%				
Total	245,114	305,959	299,512	(6,447)	-2.11%				
Public Safety									
Wages/Merit	674,871	584,818	671,403	86,585	14.81%				
ОТ	30,000	30,000	30,000	0	0.00%				
Benefits	233,475	213,068	221,126	8,058	3.78%				
Total	938,346	827,886	922,529	94,643	11.43%				
Total Wages									
Wages/Merit	2,476,370	2,173,100	2,012,958	(160,142)	-7.37%				
ОТ	67,000	64,000	64,000	0	0.00%				
Benefits	726,541	687,234	601,895	(85,339)	-12.42%				
Total	3,269,911	2,924,334	2,678,852	(245,482)	-8.39%				

	Cordilerra Metro District				
	Series 2012 GO Refunding Loan				
	Principal Interest		Total		
2021	985,000.00	45,309.00	1,030,309.00		
2022	1,010,000.00	22,938.00	1,032,938.00		
Total	1,995,000.00	68,247.00	2,063,247.00		

		Cordillera Mountain Metro District							
		Series 2015 GO Bonds				Serie	s 2017B GO Bo	onds	
		Principal	Interest	Total		Principal	Interest	Total	Grand Total
	2021	255,000.00	10,148.00	265,148.00	2021	450,000.00	19,947.00	469,947.00	735,095.00
	2022	240,000.00	4,920.00	244,920.00	2022	465,000.00	10,137.00	475,137.00	720,057.00
Total		495,000.00	15,068.00	510,068.00	Total	915,000.00	30,084.00	945,084.00	1,455,152.00

Mills levied in 2021 O&M

48.736

Cordilerra Metro Distr	ict
Fund balance at 8/31/21	996,537.00
Additional property taxes	13,762.00
Transfer from CPOA	61,890.00
12/1 Principal payment	(985,000.00)
12/1 Interest payment	(22,654.50)
Projected Fund Balance at 12/31/21	64,534.50
Property taxes	955,000.00
CPOA	74,118.16
Principal payment 2022	(1,010,000.00)
Interest payment 2022	(22,938.00)
Treasurer's fees	(19,100.00)
Projected Fund Balance at 12/31/22	41,614.66
Preliminary Certification of AV (063)	84,951,620.00
Mills required 2022	11.242
Mills levied in 2021	13.552
Change	(2.31)
Budgeted numbers	

Cordillera Mountain Metro District							
Fund balance at 8/31/21	852,873.00						
Additional property taxes	22,303.00						
Transfer from CPOA	-						
12/1 Principal payment	(705,000.00)						
12/1 Interest payment	(7,528.50)						
Projected Fund Balance at 12/31/21	162,647.50						
Property taxes	570,000.00						
CPOA	-						
Principal payment 2022	(705,000.00)						
Interest payment 2022	(15,057.00)						
Treasurer's fees	(11,400.00)						
Projected Fund Balance at 12/31/22	12,590.50						
5 II	40.000.450.00						
Preliminary Certification of AV (045)	19,039,160.00						
Mills required 2022	29.938						
Mills levied in 2021	39.154						
Change	(9.22)						
Budgeted numbers							

WHEREAS, the Cordillera Metropolitan District ("District") has an overage of at least \$2.2 million (as a result of the "Water Fund") in its General Fund for the year 2021; and

WHEREAS, the District's reserve funds are deemed adequate; and NOW THEREFORE, the District resolves and commits to the residents of Cordillera, to utilize these excess funds to reduce budgetary needs for 2022 by at least \$1.1 million, which will result in a one-time reduction in the mill levy for 2022 while using the remainder of the \$2.1 million to: 1) off set budgetary charges normally paid by the CPOA for 2022 and 2023 and 2) purchase capital goods for the CMD in 2022.